City of Los Alamitos

Agenda Report Consent Calendar

February 18, 2015 Item No: 9B

To:

Mayor Richard D. Murphy & Members of the City Council

From:

Bret M. Plumlee, City Manager

Subject:

Installation Innovation Conference in Monterey, California and

Council Meeting Date Change

Summary: This report seeks authorization for City Manager, Bret Plumlee, Community Development and Public Works Director Steven Mendoza, and a Council Member to attend the Installation Innovation 2015, in Monterey, California from March 15, 2015 – March 17, 2015, and subsequently change the March Council Meeting Date.

Recommendation:

- 1. Authorize the City Manager and Community Development / Public Works Director to attend the Conference; and,
- 2. Designate a Council Member to attend the Conference; and,
- 3. Authorize all associated travel expense in an amount not to exceed \$3,600; and,
- 4. Schedule the March Council Meeting for Wednesday, March 18, 2015 at 6:00 p.m.

Background:

There was a brief conversation last month with the former City of Monterey City Manager Fred Meurer and current Assistant City Manager Hans Uslar to tap into their expertise about the success of the City of Monterey's model of public/military partnership, better known as the "Monterey Model."

Mr. Meurer and Mr. Uslar are experts and well known for developing this public/military partnership that has become a model throughout the State of California and in other parts of the country. Mr. Meurer now works directly with the federal government to help other military installations develop these types of partnerships.

The particular model in Monterey started out with the City taking over existing functions on the military base such as day care, museum operator, or parks operations and then evolved into the City of Monterey hiring staff and housing staff directly on the base to

perform such services as plumbing, streets, and building maintenance and fire and emergency services. They were both involved in assisting to develop legislation that allows military bases to directly contract with the local government on a sole source basis. This win-win model has saved the local base millions in costs by contracting directly with the City and has provided the City of Monterey with a reimbursement for their direct services costs plus coverage of overhead.

This conference in Monterey will explore various public/military relationships and partnerships. Mr. Meurer and Mr. Uslar have offered to spend a significant amount of time with Staff if we go to their facilities in Monterey.

Installation Innovation 2015 (IIF15) is the nation's premier military installation community-focused training event, dedicated to exploring innovative practices to support military installation management and defense community partnerships (ie: Joint Forces Training Base). This year's event will gather installation staff, defense community leaders and industry experts from across the country to share best practices and explore innovative models for enhancing installation efficiency and mission effectiveness. This year's event host is one of the nation's great defense communities, Monterey, CA.

Discussion:

Attending such an event has costs that should be discussed. The costs are outlined below and detailed in Table 1 including event registration, room, air fare, car rental and other travel taxes and costs.

Travel Expenses:

Forum Registration:

Installation Innovation Forum 2015 Early Registration for a group of three attendee's is \$1,350.

Room Rates:

The host hotel for the IIF 2015 is the Monterey Marriott, connected via sky-bridge to the Monterey Conference Center. The reduced room rate is \$159. (per night plus taxes and fees). Subject to change.

Air Fare:

As of February 1, 2015 airline roundtrip travel will range in price from \$150 - \$200. Our group will be traveling the morning of Sunday March 15, 2015 and returning the afternoon of Tuesday, March 17, 2015.

Car Rental:

As of February 1, 2015 a car rental with unlimited mileage for two days will range in price from \$50 - \$75 a day.

Other travel costs would be provided if requested and proper documentation is submitted.

| Table 1 | | | |
|--|------------------------|--------------|-------------------|
| Expense | City Council Member | City Manager | CD/PW Director |
| Hotel Room | 159.00 | 159.00 | 159.00 |
| Hotel Tax | 15.90 | 15.90 | 15.90 |
| 4.15 % CCFD Fee | 6.60 | 6.60 | 6.60 |
| 2.16 tourism Fee | 2.16 | 2.16 | 2.16 |
| TOTAL Hotel (2 nights) | \$367.32 | \$367.32 | \$367.32 |
| Event Registration ₍₁₎ | 450 | 450 | 450 |
| Air Fare (Southwest Airlines: Los Angeles to San Jose) | 150 | 150 | 150 |
| Car (Rental, taxes & fees – 2 day's +3 hrs) | 65 | 65 | 65 |
| Other Expenses (ie: meals, gas, etc) | 115 | 115 | 115 |
| TOTAL | \$1147.32 | \$1147.32 | \$1147.32 |

^{(1) =} Rate is for group of three attendees. Cost increase for 2 or 1 attendees.

Fiscal Impact

Conference Registration fee is \$1,350. Travel expenses for hotel accommodations, air fare, car rental other travel costs (i.e. meals, gas, etc) will not exceed \$2,200. Sufficient funds have been budgeted for Fiscal Year 2014/2015.

Submitted By:

Fiscal Impact Reviewed By:

Bret M. Plumlee City Manager

Jason Al-Imam

Administrative Services Director

Attachment:

Installation Innovation Forum 2015



MONTENEY, CAERTANDA Sinsecommunities arginologisca

Building Partnerships - From Concept to Practice

- Intergovernmental Support Agreement (IGSA)— Hear first-hand how communities and installations are moving forward with shared service agreements.
- **Health Partnerships** How can installations and defense communities leverage existing military and civilian health services and infrastructure for joint use? What are viable alternative models?
- Transportation How can communities and installations work together to solve transportation infrastructure challenges?
- Installation Security and Access Control How can installations and communities better manage DoD security requirements and public use access restrictions?
- Making the Case for Shared Services and Partnerships How do DoD and communities talk about creating partnerships?

Mission Enhancement – Advancing Collaboration

- Building and Sustaining Community-Military Partnership Organizations (CMPOs) -Many defense communities have realized the importance of having a full-time organization dedicated to building relationships with their installations. What CMPO models exist, and how can they be effective?
- Community Financial Support for Installation Improvement Projects What types of projects are communities financing and why?
- State Strategies for Defense Investment How are states preparing for defense downsizing, and what steps are they taking to improve their installations' military value and attract new missions?
- The Future of Range Management Hear what communities need to know about evolving missions and their training infrastructure requirements.
- Joint Land Use Stuidies/Planning How can DoD and states work together to maximize mission readiness and economic development?
- Joint Use Energy Projects Energy security cannot be attained unless both the community and installation have a reliable source of power. What technologies and energy development opportunities can help guarantee energy surety?

<u>Defense Drawdown – Managing Impacts</u>

- **Defense Industrial Adjustment** How are communities and DoD working together to manage budget impacts on the defense industry?
- **Building the Landing Zone** There have been significant advances in veterans transition and employment efforts. What new policies and community models are making a difference?
- **Defense Diversification Studies** How can states better position their communities for economic development?
- Mapping a Community's Defense Industry and Installation Support Supply Chain Find out what communities need to know.
- Supplemental Programmatic Environmental Assessment (SPEA) Update How are the decisions being made? How do you maximize your installation's military value?

Emerging Installation Challenges and Opportunities

- **DoD Climate Change Roadmap Report** How can defense communities and installations manage this emerging issue?
- Water Security What measures need to be enacted to help communities and installations manage shared water resources?
- Changing Role of Guard and Reserve Forces As reserve forces become more critical to the services' force structures, what issues do communities and installations need to consider? How are community leaders building relationships with reserve units and leadership?

Program of Events:

| 0900 | Registration Opens |
|-------------|--|
| 1030 – 1200 | COUNCIL MEETINGS State Advisors Council Veterans and Military Families Council Defense Industry Adjustment Working Group |
| 1300 – 1430 | CONCURRENT SESSIONS Innovative State Strategies for Supporting Installations (ADC State of State Support Report) Base of the Future – Part I: Novel Approaches to Future |

| | Provision of Installation Support |
|-------------|--|
| | Historically, traditional garrisons have performed most, if not all, of their installation support functions in house. As budget cuts and force reductions return, the provision of installation support has come under serious financial strain. Potentially novel approaches are required to maintain standards at reduced cost. In this session, attendees will explore several new models of providing installation support by examining innovative applications of new or established service concepts. |
| | Creating the Next Generation of Joint Land Use Studies Office of Economic Adjustment, Office of the Deputy Under Secretary of Defense (I&E) |
| 1430 – 1445 | Networking Break |
| | CONCURRENT SESSIONS |
| | Water Resource Security at Installations |
| 1445 — 1600 | Maximizing Installation Infrastructure – Strategies for Underutilized assets |
| | Energy Security through Community Partnerships – Part I |
| 1600 – 1615 | Networking Break |
| 1615 – 1730 | OPENING GENERAL SESSION — Defense Policy and Budget Town Hall |

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| 1730 - 1830 | Networking Reception |
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Monday, March 16

| 0700 | Registration Opens |
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| 0700 – 0845 | Networking Breakfast |
| 0730 – 0845 | GENERAL SESSION – Keynote Address |
| 0845 – 0900 | Networking Break |
| | CONCURRENT SESSIONS • Driving Army Installation 2025 through Intergovernmental Support Agreements |
| 0900 – 1015 | Energy Efficiency and Sustainability—the Road Ahead |
| 1015 – 1030 | Networking Break |

| | CONCURRENT SESSIONS |
|--|---|
| 1030 – 1145 | • Building Partnerships – From Air Force Community Partnerships to Base of the Future – Part 1 |
| alan communication of the contract of the cont | Innovations to the Real Property Tool Kit |
| 1145 – 1200 | Networking Lunch |
| | CONCURRENT SESSIONS |
| 1200 – 1315 | Building Partnerships – From Air Force Community Partnerships to Base of the Future – Part II |
| | Defense Adjustment – DoD's Defense Industry Adjustment Program Overview and Update |
| 1315 – 1330 | Networking Break |
| | CONCURRENT SESSIONS |
| 1330 – 1445 | • Intergovernmental Service Agreement Workshop |
| | Mapping Community Defense Industry and Installation Support Supply Chains |

| | Alternative Business Models for Military Health – From Concept to Practice |
|-------------|---|
| 1445 – 1500 | Networking Break |
| 1500 – 1630 | GENERAL SESSION – Garrison Commanders Roundtable |
| 1630 – 1645 | Networking Break |
| 1645 – 1745 | Future of Range Management Base of the Future – Part 2: The Future of Public-Private Partnerships to Support Installations Defense Adjustment – How Can Communities Facilitate Service Member and Defense Workforce Transitions |
| 1745 – 1800 | Transportation to Naval Support Activity (NSA) Monterey |
| 1800 – 1900 | Team Monterey Reception at NSA Monterey Del Monte Hotel |

Tuesday, March 17

| 0800 | Registration Opens |
|-------------|--|
| 0800 – 0930 | Networking Breakfast |
| | CONCURRENT SESSIONS |
| | • Innovative Transportation Partnerships |
| | • Strategies to Build and Sustaining Military-Community Partnerships |
| 0830 – 1000 | • Energy Security Through Community Partnerships – Part |
| | Microgrids are an effective tool for ensuring energy security for mission-critical facilities on a base in the event of a man-made or natural disaster. However, equally important to base operations is the ability of the surrounding community to maintain emergency services and other infrastructure vital to the operation of the military community and the installation during such an emergency. This session will reimagine how microgrids can be used effectively to provide energy security for vital on- and off-post infrastructure. |
| 1000 – 1015 | Networking Break |
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| Closing General Session – Sharing Innovative Ideas |
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Installation Innovation Forum 2015 News

A Laboratory for Community-Military Collaboration and Installation Management

As Defense Communities cope with an increasingly urgent set of concerns – budget cuts, a looming BRAC, and evolving missions and force structure – ADC remains at the forefront of community-installation leadership. Installation Innovation Forum 2015, the nation's premier installation-focused professional development event, will explore the cutting-edge developments that are reshaping how installations are managed and the way communities and installations work together.

NPR Story Highlights Partnership Efforts in Monterey (1/22/2015) - After a new tool to help installations boost their efficiency was included in the FY 2013 defense authorization bill, the military services have increasingly looked toward forming partnerships with their host communities to share support services for most municipal functions. Building partnerships will be one of the major themes of Installation Innovation Forum 2015, with multiple sessions looking at efforts by Army and Air Force installations to take advantage of the new authority by collaborating with their neighbors to enter into intergovernmental support agreements. NPR's Morning Edition today featured a story on the partnership between the city of Monterey, Calif., and the Presidio of Monterey that began as a pilot project in the 1990s and launched the recent effort to adopt the Monterey model across the military ...

DOD Could Benefit from Increased Use of P3s (1/22/2015) - Over the past two decades, the Department of Defense has grown increasingly reliant on public-private partnerships (P3s) to upgrade its infrastructure for family housing and utilities. But ever-tightening budgets for installations services and further cuts in end strength — along with the looming threat of a new round of base closures — are increasing pressure on the services to realize new efficiencies in installation management. A greater reliance by the Pentagon on P3s, beyond its existing arrangements, would have numerous benefits while helping it to cope with the federal government's emphasis on austerity, according to Nick Greenwood, managing director of the infrastructure advisory group for KPMG. Building partnerships will be a key theme at Installation Innovation Forum 2015, with a special track devoted to the latest thinking on how partnerships between the military and the host community or the private sector can bolster installation support in areas such as municipal services, real estate, transportation, health care and security ...

States' Support for the Military Increasingly includes Paying for On-Base Construction (1/22/2015) - One of the most surprising findings from ADC's recent survey of state military affairs organizations

was that 52 percent of the respondents have paid for on-base construction projects as a way to support the military at a time when funding for military construction and installation support is under tight constraints. IIF 15 will feature several sessions about the innovative approaches states and communities have adopted in recent years to support local installations. One session will highlight examples included in State of Support: Highlights of State Support for Defense Installations, such as engaging community-based advocacy organizations, forming commanders councils, and conducting assessments of installations' strengths and vulnerabilities, as well as investing in both off-base and on-base infrastructure. In an effort to raise its military value, the state of Connecticut has spent \$14 million since 2005 to support Naval Submarine Base New London through investments in its on-base infrastructure and training capabilities ...

<u>IIF 15 — Ready and Resilient Defense Communities and Installations</u> (1/7/2015) - This year's Installation Innovation Forum, to be held March 15-17 in Monterey, Calif., will focus on several key issues critical to defense communities striving to support installations amid an austere budget environment, including bolstering partnerships, mission enhancement and preparing for force structure cuts. The Forum promises to be the largest gathering of defense community leaders, officials from DOD and the services, and the private sector dedicated to advancing partnership concepts and developing forward-looking strategies needed to support installations and military families since ADC first launched the event two years ago. More than 30 defense communities will be represented at the Forum, with many of those bringing their installation commanders as well ...

Defense Bill Expected to Pave the Way for New Community-Installation Partnerships (1/7/2015) - Legislation enacted as part of the FY 2013 defense authorization bill that opened the way for installations to enter into intergovernmental support agreements with their host communities to share support services for most municipal functions was groundbreaking, yet many officials expressed concerns that the new authority conflicted with existing acquisition rules and regulations. Language in the fiscal 2015 defense authorization bill, however, should overcome the military services' concerns. One of the major themes of Installation Innovation Forum 2015 will be installation-community partnerships, with several sessions focused on the best ways to advance such partnerships in defense communities that have recently begun to consider taking advantage of the new authority ...

With OEA Support, Communities Pursue Varied Strategies to Prepare for Downsizing (1/7/2015) - Looming cutbacks in DOD spending spawned by the 2011 Budget Control Act spending caps could have far-reaching effects on many defense communities, as a result of downsizing at installations and retrenchment in the defense sector. In response, numerous communities and states are taking advantage of support offered by the Office of Economic Adjustment for defense industry adjustment. Affected communities are using the grants to craft strategies focusing on regional job creation through economic diversification, business development, attraction and expansion, and workforce development. Communities also are using the funds to map their defense sector's supply chain to better deploy resources to mitigate potential spending cutbacks. Installation Innovation Forum 2015 will have a special track on how communities can manage the impacts of downsizing, with several sessions devoted to defense industry adjustment ...